

Disclaimer



This presentation is provided solely for informational purposes and has been prepared to assist interested parties in making their own evaluation with respect to a potential private placement of the securities (the "Private Placement") of Adlai Nortye Ltd. (the "Company"). No representations or warranties, express or implied, are given in, or with respect to, this presentation. The information in this presentation does not contain or purport to contain all of the information that may be relevant to an investor's decision to participate in the Private Placement. It is the sole responsibility of each investor to make its own evaluation of the Company and the Private Placement and to ask such additional questions and obtain such additional information as such investor deems necessary. The securities to be issued in the Private Placement will not be registered under the Securities Act of 1933, as amended (the "Securities Act"), or the securities laws of any other jurisdiction. The Company intends to offer such securities in reliance on exemptions from the registration requirements of the Securities Act and other applicable laws. Any offer or sale of such securities will only be made to persons that are institutional "accredited investors" within the meaning of Rule 501(a) under the Securities Act or "qualified institutional buyers" within the meaning of Rule 144A under the Securities Act. These securities will not be approved or recommended by any federal, state or foreign securities, nor will any of these authorities pass upon the merits of the Private Placement. This presentation shall not constitute an offer to sell or the solicitation of an offer to buy these securities laws of any such state or jurisdiction.

This presentation and the information contained herein (the "Confidential Information") constitutes confidential information. By receiving the Confidential Information, you agree to maintain the confidentiality of the Confidential Information and that such Confidential Information is subject to any confidentiality obligations you or your affiliates have with respect to the Company, its business, or the Private Placement. Any reproduction or distribution of the Confidential Information without the prior written consent of the Company is prohibited.

All statements contained in this presentation that do not relate to matters of historical fact should be considered forward-looking statements, including statements relating to the Company's financial position and results of operations; the Company's product pipeline, including the timing, conduct and results of preclinical studies and clinical trials, market opportunities and upcoming milestones. New risks and uncertainties may emerge from time to time, and it is not possible to predict all risks and uncertainties. Except as required by law, we assume no obligation to update these forward looking statements publicly, or to update the reasons actual results could differ materially from those anticipated in the forward looking statements, even if new information becomes available in the future. For a discussion of these and other risks and uncertainties, and other important factors, any of which could cause our actual results to differ from those contained in the forward looking statements, see the section entitled "Risk Factors" in our most recent annual report on Form 20-F filed with the Securities and Exchange Commission (the "SEC"), as well as discussions of potential risks, uncertainties, and other important factors in our other filings with the SEC. Recipients are cautioned not to place undue reliance on these forward looking statements, which speak only as of the date such statements are made and should not be construed as statements of fact.

This presentation includes statistical and other industry and market data that we obtained from industry publications and research, surveys and studies conducted by third parties as well as our own estimates of potential market opportunities. All of the market data used in this presentation involves a number of assumptions and limitations, and you are cautioned not to give undue weight to such data. Industry publications and third party research, surveys and studies generally indicate that their information has been obtained from sources believed to be reliable, although they do not guarantee the accuracy or completeness of such information. Our estimates of the potential market opportunities for our product candidates include several key assumptions based on our industry knowledge, industry publications, third party research and other surveys, which may be based on a small sample size and may fail to accurately reflect market opportunities. While we believe that our internal assumptions are reasonable, and management is responsible for the accuracy of such assumptions and data, no independent source has verified such assumptions.



We are a Global Biotechnology Company Focused on Developing Innovative Cancer Therapies



Our Mission is to Transform Deadly Cancer into a Chronic and Eventually Curable Disease

Synergistic Asset Portfolio

6

Drug **Candidates**

Clinical Assets **Including One** Phase 3 asset with First-to-Market **Potential**

Global Footprint

~ 90

R&D Centers in U.S. & China

Dedicated R&D

Scientists

AN2025

Phase 3 recurrent/metastatic HNSCC after anti-PD-1/PD-L1 therapy:

- Potentially first-to-market
- Most advanced drug candidate by at least THREE years
- √ Fast Track Designation from FDA

Strong Proof of Concept ("PoC") **Data Laying Concrete Foundation** for Potential Registration

15+

Countries for Trials Led by World-**Renowned Principal Investigators** ("PI")

250+

Patents and **Patent Applications**

World Class Management

100+ Years

Cumulative Industry Experience























Strong External Collaboration

MNCs and Big Pharma











Financial Position

Cash, cash equivalents and marketable securities \$112mm as of Mar 31st, 2024

Runway into 2H 2025

Seasoned Management Team of Industry Veterans























Denotes management with extensive global commercialization and regulatory communication experience

Global Pipeline with First-to-Market Drug Candidates





Abbreviations: MOA = mechanism of action; OS = overall survival; TNBC = Triple Negative Breast Cancer; NSCLC = Non-Small Cell Lung Cancer; MSS CRC = Microsatellite Stable Colorectal Cancer, UC = Urothelial Cancer, CC = Cervical Cancer; RP2D = Recommended Phase 2 Dose; RC = rectal cancer; LA = locally advanced; EC = esophageal cancer; FPI = first patient in; IND = Investigational New Drug; PCC = Pre-Clinical Candidate.





AN2025: Market, Clinical and Regulatory Updates

AN2025: A Pan-PI3K Inhibitor of Tumorigenesis and Promoter of Tumor Immunosurveillance



PI3Kα and PI3Kβ in Tumorigenesis

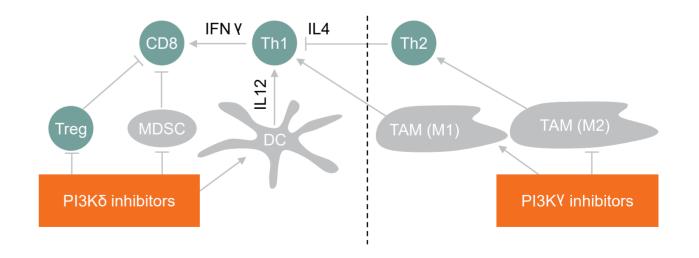
- Regulates functions such as cell growth, proliferation, cell migration, and angiogenesis
- Widely implicated in cancer
- Promotes survival, proliferation, and migration of tumor cells

Growth factor receptor AN2025 pan-Pl3K inhibitor PIP2 AN2025 pan-Pl3K inhibitor Protein synthesis Tumor growth, progression, resistance to therapy

PI3Kδ and PI3Kγ in Immunity

- Other isoforms of Class I Pl3Ks, i.e., Pl3Kδ and Pl3Kγ, play important roles in immune systems
- PI3Kδ is well established to control the function and integrity of regulation T cells
- PI3Kγ and PI3Kδ help recruit suppressive myeloid cells into tumor microenvironments and strengthen their inhibitory effects on anti-tumor T cell immune responses

Mechanism of Action



Source: Okkenhaug et al., 2016.

AN2025: Market Opportunity in r/m HNSCC



Market Opportunities - r/m HNSCC after anti-PD-1 / PD-L1 therapy

r/m HNSCC in 2028

32,000 U.S. Incidence⁽¹⁾

89,000 7MM Incidence⁽¹⁾

r/m HNSCC after anti-PD-1 / PD-L1 therapy

15,000+ U.S. Incidence⁽¹⁾

50,000+ 7MM Incidence⁽¹⁾

Fast track designation from FDA based on positive data from a randomized Phase 2 BERIL-1 study

Current Treatment Paradigm

Preferred regimens for recurrent or metastatic head and neck cancers

First-line:

- Pembrolizumab/platin (cisplatin or carboplatin)/5-FU (category 1)
- Pembrolizumab (for tumors that express PD-L1 with CPS>=1) (category 1)

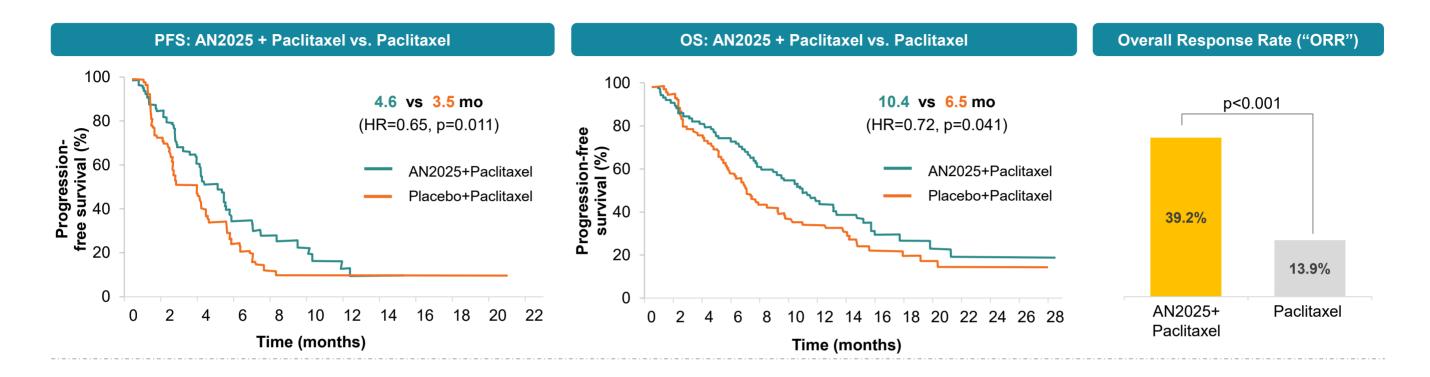
(NCCN Guidelines Version 2.2024)

Keytruda® +/- chemo prevails in 1L HNSCC since 2019⁽²⁾, no clinically approved therapies currently available for r/m HNSCC after anti-PD-1/PD-L1 therapy

About 85% patients experience disease progression after immunotherapy

Completed BERIL-1 Phase 2 Study for r/m HNSCC with Compelling Data





A randomized, double-blind, placebo-controlled Phase 2 trial (BERIL-1)

Major Inclusion:

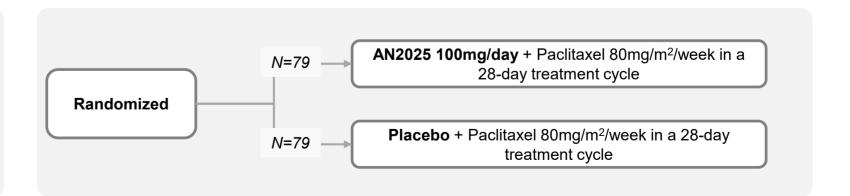
- Platinum-pretreated r/m HNSCC
- ECOG 0/1

Primary Endpoint:

PFS

Secondary Endpoints:

- OS ORR, DoR
- TTR, DCR, HRQoL



BERIL-1 Phase 2 Study in r/m HNSCC: Safety Profile Summary



Key Take-Away Messages

- Similar tolerance of AN2025 plus paclitaxel compared to paclitaxel
- Similar discontinuation rate of AN2025 plus paclitaxel compared to paclitaxel
- The frequency of hyperglycemia was higher with AN2025 plus paclitaxel versus paclitaxel, suggesting effective PI3K pharmacodynamics inhibition
- Known adverse events ("AEs") associated with AN2025 are manageable

Top 15 Key AEs in the Study						
Key AEs	AN2025 + Paclitaxel N=76			Placebo + Paclitaxel N=78		
	Grade 1-2	Grade 3	Grade 4	Grade 1-2	Grade 3	Grade 4
Hyperglycemia	41%	22%	0	32%	3%	0
Anaemia	22%	18%	0	31%	12%	0
Fatigue	33%	8%	0	12%	10%	0
Diarrhea	37%	1%	0	15%	1%	0
Neutropenia	16%	16%	1%	6%	4%	1%
Alopecia	32%	0	0	19%	0	0
Stomatitis	22%	9%	0	12%	1%	0
Decreased appetite	24%	7%	0	14%	5%	0
Asthenia	20%	8%	0	18%	4%	0
Nausea	24%	3%	0	17%	0	0
Vomiting	22%	4%	0	14%	0	0
Decreased bodyweight	25%	0	0	9%	3%	0
Cough	21%	0	0	23%	0	0
Constipation	18%	0	0	10%	0	0
Headache	17%	1%	0	8%	0	0

Source: Soulières et al., 2017.

Note: For the complete list of AEs observed in the study, please refer to Appendix A.

AN2025 BURAN Phase 3 Trial in r/m HNSCC After Anti-PD-1/PD-L1 Treatment: Addressing Unmet Medical Need



The BURAN study is a randomized, open-label Phase 3 study assessing the treatment effect of once-daily AN2025 in combination with weekly paclitaxel compared to weekly paclitaxel alone in patients with r/m HNSCC that have progressed after:

- 1. Prior anti-PD-L1 monotherapy;
- 2. Prior anti-PD-L1 therapy in combination with platinum-based therapy; or after
- 3. Sequential treatment of anti-PD-L1 therapy, either prior to or post platinum-based therapy

Study Design:

Major Inclusion:

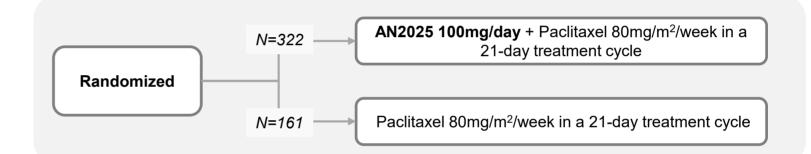
- PD-L1-pretreated r/m HNSCC
- ECOG 0/1

Primary Endpoint:

OS

Secondary Endpoints:

- PFS, ORR
- DoR, HRQoL



Clinical Trials led by Globally Renowned Principal Investigators ("PIs")



Prof. Denis Soulières

Lead PI of BERIL-1 for AN2025 and KEYNOTE-048 for Pembrolizumab



Prof. Lisa Licitra

Lead PI of BERIL-1 for AN2025 and KEYNOTE-048 for Pembrolizumab



Prof. Barbara Burtness

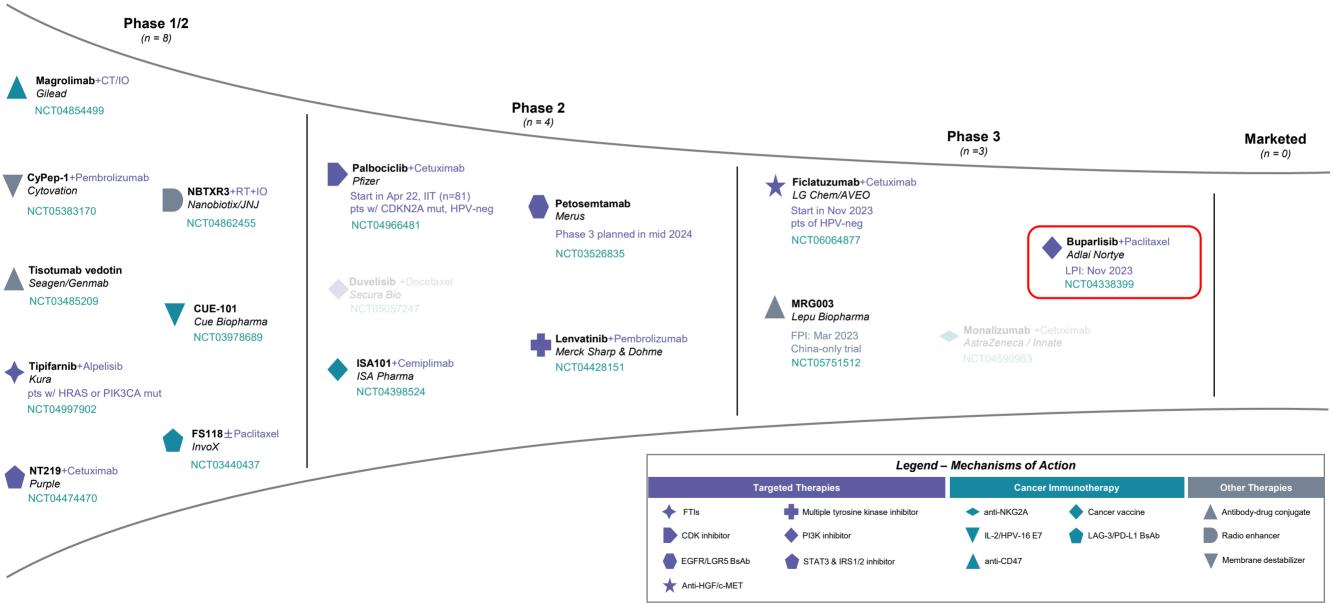
Lead PI of KEYNOTE-048 for Pembrolizumab

48 Yale

Competitive Landscape of Treatment Paradigm in r/m HNSCC after PD-(L)1 therapy



AN2025 is the most advanced drug candidate in a Phase 3 trial of r/m HNSCC after PD-1/PD-L1 therapy, an unmet medical need with a sizable market



Sources: clinicaltrials.gov, Informa, public filings, and company presentations.

Note: Faded out molecules are no longer in active clinical development.

Key Highlights and Upcoming Catalysts



AN2025 - Key Highlights

FIRST-TO-MARKET

- Potentially the first on-label drug globally for r/m HNSCC after anti-PD-1/PD-L1 treatment
- Sizable TAM after anti-PD-1/PD-L1 therapy becoming primary treatment since approval of Keytruda® as first-line therapy for r/m HNSCC in 2019

CLEAR CLINICAL PATH

- Fast track designation from FDA
- Solid Phase 2 clinical PoC data

Robust Clinical Development

Clinical Phase	Host	Indication	# of Patients	Trial Status
Phase 2 (NCT01852292)	U NOVARTIS	r/m HNSCC (after platinum-based chemotherapy)	158	Completed
Phase 3 (NCT04338399)	⇔ Adlai Nortye	r/m HNSCC (after anti-PD-1/PD-L1 treatment)	487	Active, not recruiting



- Clinical trials in Japan will be conducted by Adlai Nortye
- · Regulatory pathway in Japan will be managed by Nippon Kayaku

OAdlai Nortye

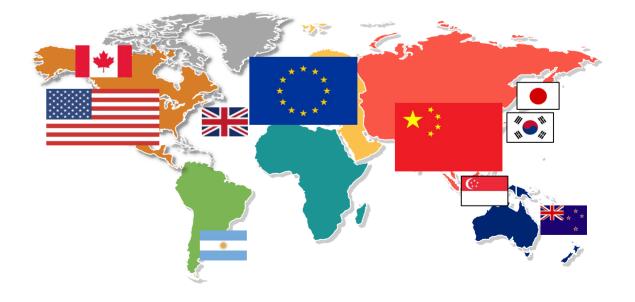
NIPPON (1)

KAYAKU

HNSCC Global Phase 3



Multi-Regional Clinical Setting with patients to be enrolled in approximately 180 clinical trial sites in the U.S., Canada, UK, Spain, Italy, Germany, France, Poland, Hungary, Belgium, Russia, mainland China, Hong Kong, Taiwan, Japan, South Korea, Australia, and Argentina

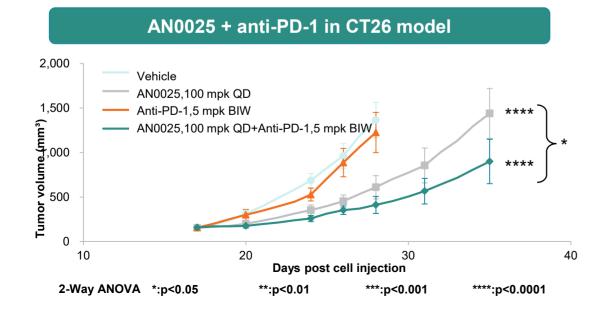




AN0025: Potentially Synergistic Effects in Combination with Checkpoint Inhibitors



Cancer cell Monocytes Monocytes AN0025 PGE2 AN0025 CD8+ Effector T cell



AN0025 + anti-PD1 in Advanced Solid Tumors

An open-label basket Phase 1b trial:

Main inclusion criteria:

- Locally advanced, non-resectable or metastatic
- ECOG 0/1

Primary endpoints
Safety and tolerability

Secondary endpoints:

ORR, PFS, DoR, OS



NSCLC



Urothelial Carcinoma



TNBC



Cervical Cancer



MSS CRC

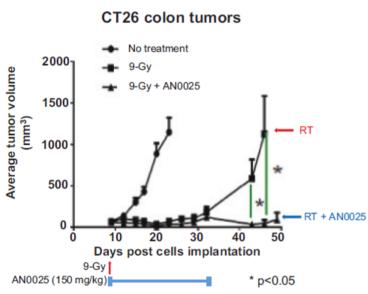
Progressed on anti-PD-1/PD-L1 treatment Progressed on SoC, no prior anti-PD-1/PD-L1 treatment

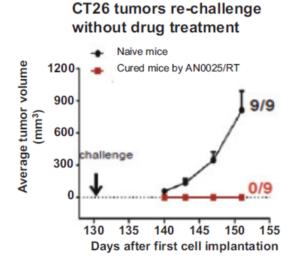
- ✓ All enrolled patients will be treated with AN0025 and Keytruda until the patient experiences disease progression, unacceptable toxicity or withdraws consent, or for a maximum of 35 cycles
- ✓ Currently in cohort expansion stage
- ✓ Clinical results will be presented in Q2 2024



AN0025 + Chemoradiotherapy (CRT) in locally advanced (LA) esophageal cancer (EC)

AN0025 + RT in CT26 model





AN0025 combined with Radiotherapy demonstrated improved anti-tumor activity and prolonged survival, compared with each compound alone, and antitumor memory T-cell response in mice

An open-label Phase 1b trial:

Main inclusion criteria:

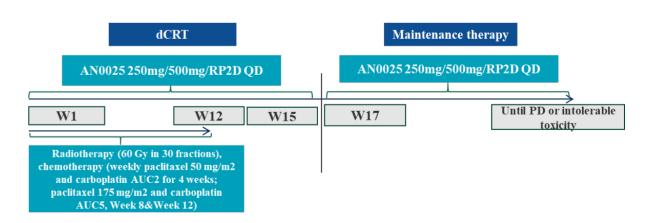
- Locally advanced/locally recurrent EC
- Clinical Stage 2 to 4a (8th AJCC), or Stage 4b
- Unresectable, no prior radiotherapy in the esophageal region

Primary endpoints

- Safety and tolerability
- MTD and/or RP2D

Secondary endpoints:

 Preliminary efficacy: ORR, DCR, PFS, DOR (RECIST 1.1), OS, PK



- ✓ Currently in cohort expansion phase
- ✓ Clinical results will be presented in Q2 2024

AN0025: A Potential Enhancer of Radiotherapy (Cont'd)



Preoperative AN0025 + Chemoradiotherapy (CRT) in Rectal Cancer

An open-label Phase 1b trial:

Main inclusion criteria:

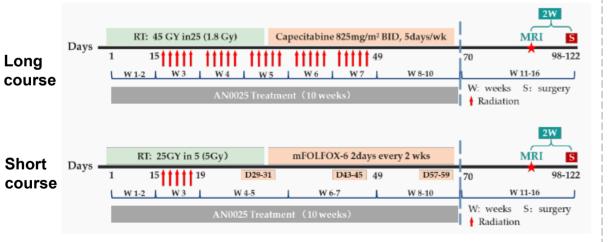
- Locally advanced rectal cancer, no metastatic disease
- Primary resection without CRT is unlikely to achieve clear margins as defined by MRI

Primary endpoints

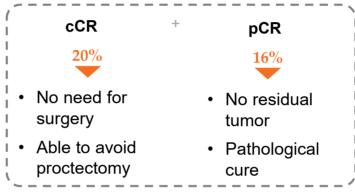
- Safety and tolerability
- MTD and/or RP2D

Secondary endpoints:

 pCR, CRM, pTRG, MRIconfirmed down staging in T stage, DFS, PK



Encouraging Preliminary Efficacy



Note: Based on 25 evaluable patients

No DLTs Observed

TEAE	All Grade	≥Grade3
Any	19 (67.9%)	2 (7.1%)
Fatigue	8 (28.6%)	1 (3.6%)
Diarrhea	4 (14.3%)	1 (3.6%)
Nausea	3 (10.7%)	-
Decreased Appetite	3 (10.7%)	-
Headache	3 (10.7%)	-
Paresthesia	3 (10.7%)	-

Note: Only listing TEAEs that occurred in >10% patients, N=28

- AN0025 was well tolerated in combination with CRT
- Preliminary efficacy results are encouraging and support the further development of AN0025 in combination with CRT in this indication



Preoperative AN0025 + Chemoradiotherapy (CRT) in Rectal Cancer

A Phase 2, open-label, randomized controlled trial (140 pts)

Main inclusion criteria:

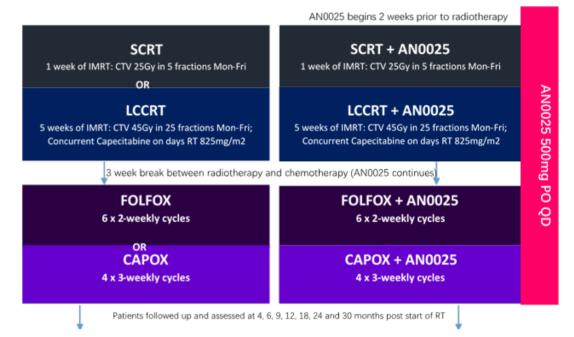
- Biopsy-proven rectal adenocarcinoma; ECOG PS 0-1
- T3b-4a or TanyN1-2 or TanyEMVI+ or with a threatened (<1mm) or involved mesorectal fascia resection margin, or low tumors with involvement of the anal intersphincteric plane or with levator involvement

Primary endpoints

 Clinical Complete Response rate at 6 months post start of RT

Secondary endpoints:

 Acute and late toxicity, HRQoL, surgical outcomes, response assessment, organ preservation, DFS, OS



LCCRT = long course chemoradiotherapy; SCRT = short course radiotherapy

Study Information

- FPI expected in April 2024
- Collaborated with Leeds University, UK

Market Opportunities - neoadjuvant Rectal Cancer

Neoadjuvant rectal cancer in 2028

19,000 U.S. Incidence⁽¹⁾

50.000 7MM Incidence⁽¹⁾

AN4005: Orally Available, Small-Molecule PD-L1 Inhibitor



AN4005 as a Backbone for Our Future Oral Combination Therapies



No small-molecule PD-L1 inhibitor approved in any jurisdiction globally

Market Opportunity

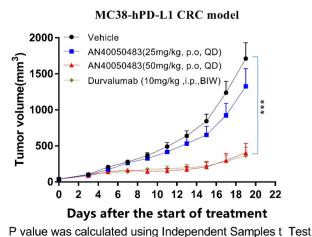
Effectively induce and stabilize PD-L1 dimer formation/dimerization



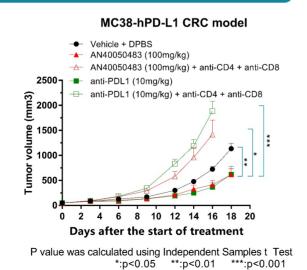
Benefits Over Antibodies

Opportunity for oral administration, improved tumor penetration, and lack of immunogenicity

Robust Activity in Tumor Models



*:p<0.05 **:p<0.01 ***:p<0.001



First-in-Human, Dose Escalation study of AN4005

Main inclusion criteria:

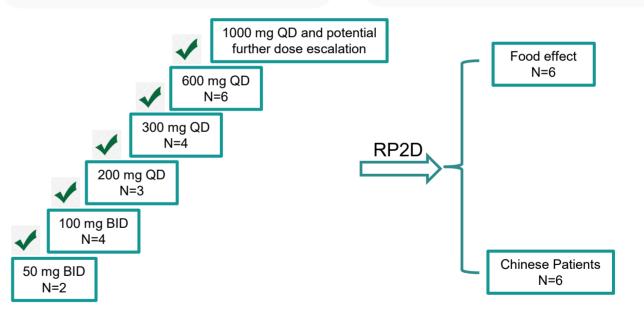
- Advanced unresectable or metastatic solid tumors, or r/r lymphomas
- No standard therapy available
- ECOG 0/1

Primary endpoints

Safety, tolerability, MTD and/or RP2D

Secondary endpoints:

PK, food effect, preliminary efficacy including ORR, PFS, DoR, OS



- ✓ As of February 2023, 24 eligible patients were enrolled in 6 dose levels in escalation part in the US and China
- ✓ No DLT observed to date
- ✓ Preliminary clinical efficacy was also observed
- ✓ Clinical update will be presented in Q2 2024

Preliminary Efficacy - Responder Case Review



Demographics and Baseline Characteristics

- 50-yr, Asian, female
- Diagnosed with Stage 4 colon adenocarcinoma with metastasis in peritoneum at baseline
- CPS 30%, MSI-H, KRAS p.G13D mutation, BRAF mutation

Prior Treatment

- · Prior surgery: Left colon extended radical resection
- Prior systemic therapy:
 - XELOX as adjuvant treatment from Dec 2020 to Apr 2021 followed by one dose of XELOX plus Camrelizumab (an approved PD-1 antibody in China) on 8 May 2021
 - Raltitrexed+Bevacizumab+Camrelizumab/Toripalimab (an approved PD-1 antibody in China) from Jun to Nov 2021 with BOR of PR and progressed in Aug 2022
 - 3) Envolimab (an approved PD-L1 antibody in China) from Sep to Nov 2022 with BOR of PR and progressed in Feb 2023

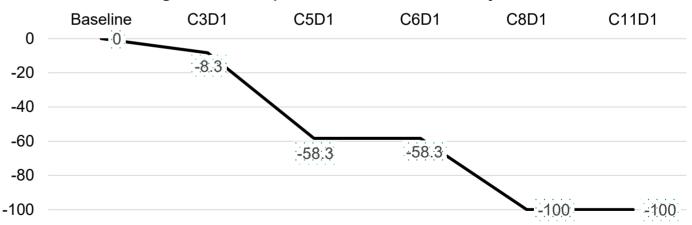
AN4005 Treatment Course

- Single dose at 300mg on 10 Apr 2023
- Multiple doses at 300mg QD started from 17 Apr 2023, 28 days per cycle, is still on treatment (cycle 13)

Tumor Assessment

	SLD (mm) (peritoneum)	Non-target lesion (colon)	New lesions	Overall response
Baseline	12	NA	NA	NA
1st TA (C3D1)	11	Present	No	SD
2 nd TA (C5D1)	5	Present	No	PR
3 rd TA (C6D1)	5	Present	No	PR
4 th TA (C8D1)	0	Present	No	PR
5 th TA (C11D1)	0	Absent	No	CR

%Change in SLD compared with that at baseline by RECIST 1.1





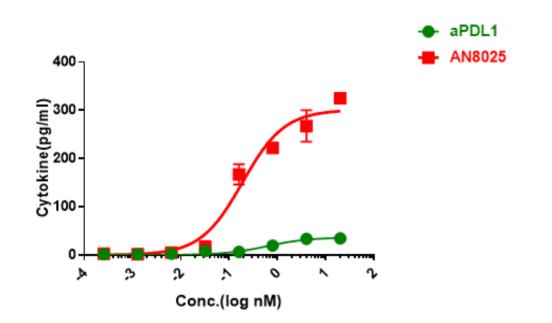


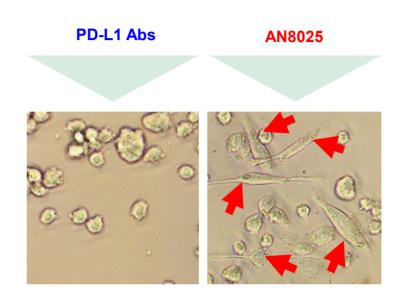
Our Pre-clinical Pipeline:

Preclinical Assets with Near-Term INDs



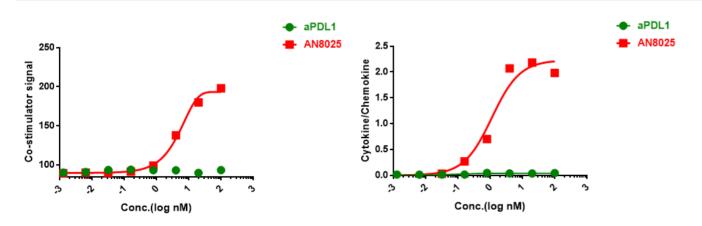
AN8025's Ability to Induce Stronger T Cell Response than PD-L1 Antibody in Vitro





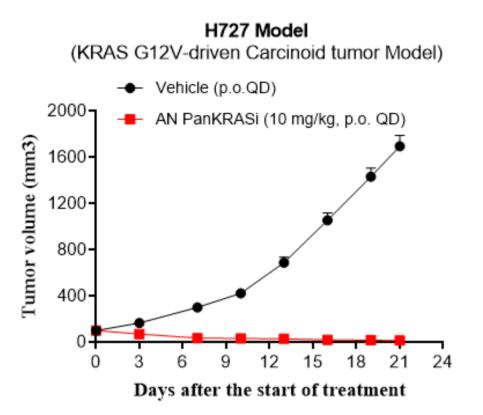
AN8025 improved the quantity and quality of antigen presenting cells

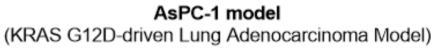
AN8025's Ability to Fully Induce Immune Response in Vitro

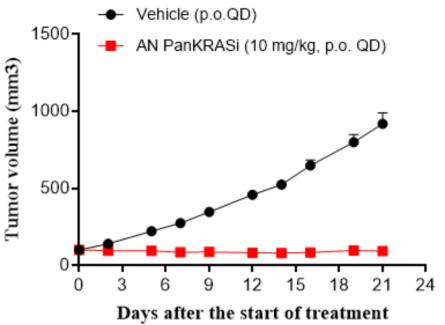


Compared to an anti-PD-L1 mAb, where almost no co-simulation signals were detected, AN8025 showed significantly stronger co-stimulation signals, which represented enhanced interactions between T cells and APC







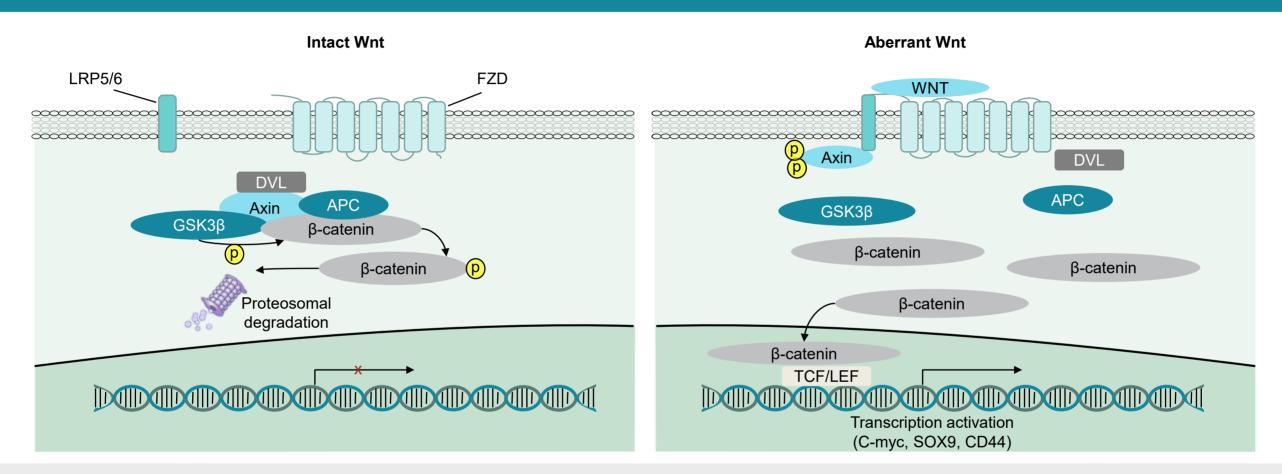


- Addresses broad range of KRAS mutations (one of the most commonly mutated proteins in cancer) in multiple tumor types
- Efficiently inhibited cancer types with KRAS mutations including pancreas adenocarcinoma, lung adenocarcinoma, and colorectal adenocarcinoma with sub-nM IC₅₀ values
- Shows deep, sustained, and durable anti-tumor efficacy in KRAS-driven xenograft mice models
- Development candidate expected in Q2 2024

AN1025: An Oral Small-Molecule Degrader of Beta-Catenin



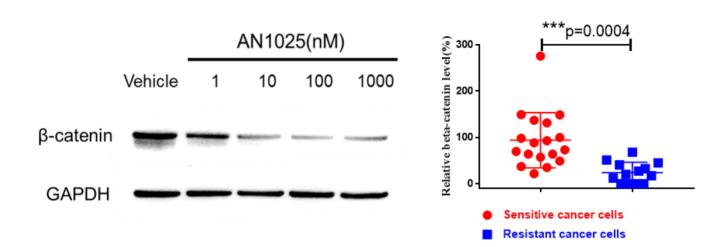
Mechanism of Action

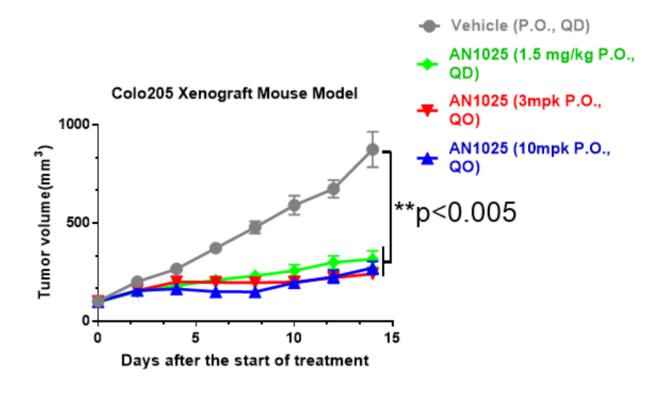


- Wnt/β-catenin pathway is one of the key tumor-promoting signaling cascades that regulate cell cycle progression, epithelial-mesenchymal transition, angiogenesis, stemness, and tumor immune microenvironment
- Aberrant activation of Wnt signaling as a result of genetic mutation has been linked to different cancers. Therefore, this pathway represents a promising target for therapeutic intervention

AN1025: Inhibits Wnt Signaling and Suppresses Proliferation of Wnt-altered Tumor Cells in Vivo OAdlai Nortye







- AN1025 treatment led to the reduction of β-catenin level in tumor cells
- β-catenin serves as a biomarker of sensitivity to AN1025

AN1025 showed anti-tumor activities in colo205 xenograft mice models